

Statement of Income and Expenditure of Consumption

(in thousands of yen)

Operating activities	Income		FY2016	FY2017	FY2018	FY2019	FY2020
		Student income	3,744,485	3,747,587	3,769,564	3,838,807	3,987,787
		Commission	63,570	63,002	63,913	67,066	66,678
		Donations	36,411	38,840	29,295	27,529	26,008
		Subsidies	964,558	944,502	986,200	925,803	1,074,370
		Incidental activity income	0	0	1,101	4,330	60,918
		Miscellaneous income	95,220	102,233	100,651	125,085	91,740
		Total	4,904,244	4,896,164	4,950,724	4,988,620	5,307,501
	Expenditures	Personnel expenses	3,592,824	3,532,937	3,471,020	3,461,904	3,289,643
		Expenses for education and research	1,207,963	1,310,543	1,335,234	1,326,078	1,507,409
Expenses for management		364,209	433,207	377,243	414,480	419,075	
Uncollectible Credits		0	0	0	0	167	
Total		5,164,996	5,276,687	5,183,497	5,202,462	5,216,294	
Net of Operating activities		△ 260,752	△ 380,523	△ 232,773	△ 213,842	91,207	
Non-operating activities	Income	Interest income and Dividend income	93,297	76,723	78,226	83,536	90,279
		Other income	0	0	0	0	0
		Total	93,297	76,723	78,226	83,536	90,279
	Expenditures	Loan interests	203	300	280	260	239
		Other expenditures	0	0	0	0	0
		Total	93,094	300	280	260	239
Net of Non-Operating activities		93,094	76,423	77,946	83,276	90,040	
Current balance		△ 167,658	△ 304,100	△ 154,827	△ 130,566	181,247	
Extraordinary activities	Income	Sale of assets	171	0	10	4,813	48,623
		Other income	23,573	38,771	141,978	26,367	13,909
		Total	23,744	38,771	141,988	31,180	62,532
	Expenditures	Loss from sale of assets	15,618	58,017	86,729	103,299	21,170
		Other expenditures	130	530	39	0	4,082
		Total	15,748	58,547	86,768	103,299	25,252
Net of Extraordinary activities		7,996	△ 19,776	55,220	△ 72,119	37,280	
Total balance before transfer to capital fund		△ 159,662	△ 323,876	△ 99,607	△ 202,685	218,527	
Transfer to capital fund		△ 295,579	△ 356,511	△ 646,706	△ 261,352	△ 9,997	
Net change during the year		△ 455,241	△ 680,387	△ 746,313	△ 464,037	208,530	